



The Vision for the Divisions

Kody H. Kinsley

Deputy Secretary for Behavioral Health & IDD N.C. Department of Health and Human Services

December 6, 2018

Deputy Secretary for Behavioral Health & IDD

Division of Mental Health, Developmental Disability, and Substance Abuse Services

Division of State Operated Health Facilities Senior Advisor on ADA & Lead for Transition to Community Living Initiative

PART 1: FUNCTION

DHHS Releases Vision for Future of Behavioral

Health

Raleigh, NC

Feb 1, 2018

RALEIGH - The N.C. Department of Health and Human Services submitted its Behavi

North Carolina Receives 1115 Waiver Approval, a Major Milestone for Medicaid and NC Health Care System

DHHS Releases Interactive Map Showing Social Determinants of Health Indicators

Across North Carolina



tion to Medicald managed care and integrate physical health, behavioral New Contracts Focus on Improved Behavioral Medicare & Medicaid Services (CMS) of the amended 1115 Demonstration

The new contracts with Local 10 LME/MCOs) include are and how

North Carolina Wins \$27 Million in Federal Funding to Fight Opioid Misuse

aleigh

lorth Carolina will receive \$27 million over the next year to fight the state's opioid epidemic by getting people off opioids and preventing others om misusing them, Governor Roy Cooper announced today. Grants include \$23 million from the Substance Abuse and Mental Health Services oct 16, 2018 dministration (SAMHSA), and \$4 million from the Centers for Disease Control and Prevention (CDC). The North Carolina Department of Health Liver Services will administer both grants.

tities/Managed Care Organizations ted to care coordination, follow-up

by seeking improved outcomes from the

Os) include performance benchmarks related to equences for failing to meet one or more of these

VISION: WHOLE PERSON CARE

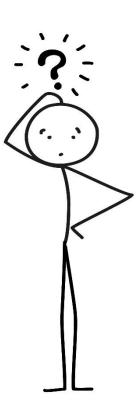
Physical & Primary Care

IDD Supports

Inpatient Services

Food, Housing, Education, more

Substance Use Treatment



Behavioral Health Care

TBI Early Intervention and Supports

Community Care

Harm reduction, public health interventions

KEY STEP: INTEGRATE SYSTEMS ACROSS DIVISIONS

Physical Health Care

Behavioral Health Care & IDD Supports

Community-Based BH/IDD Services/Supports

Inpatient BH/IDD Services/Supports

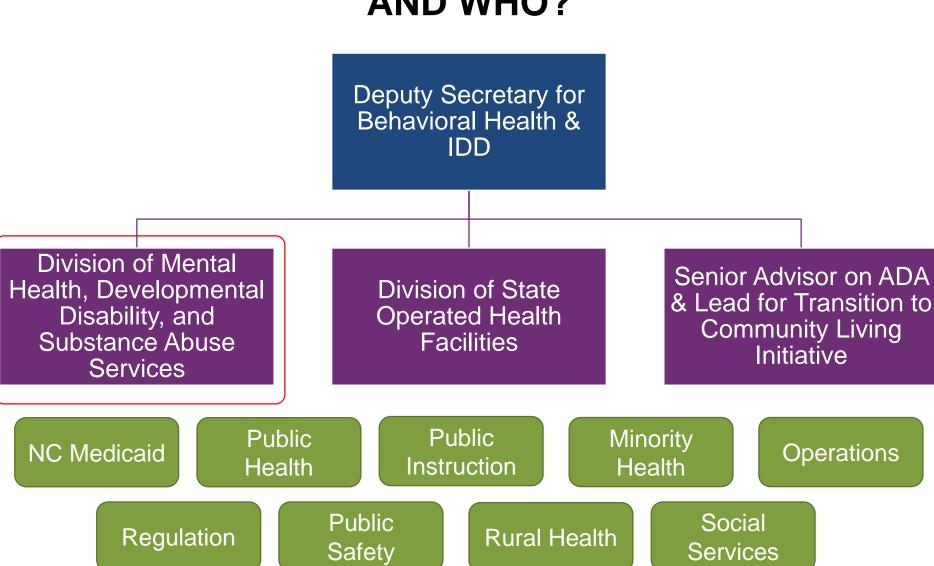
Services enabled by DHHS

Services enabled by other private and public entitles

BUT HOW? -- INITIATIVES

- 1. Medicaid Transformation
- 2. Opioid Action Plan; SUD Services
- 3. Health Care System
- 4. Transitions to Community Living
- 5. DSS-Involved Families; Child Service Array
- 6. Justice-involved populations
- 1. Increasing Access; Expanding Services
- 2. Social Determinants of Health

AND WHO?



PAUSE: SYSTEM HISTORY

- Area Programs
- Divestiture
- Folding In Medicaid Managed Care



Provider of Providers to Payer of Payers

PAUSE: HISTORY – EVERY LEVEL CHANGED

At DMHDDSAS:

- No more direct care
- Different Oversight
- Not just uninsured payer



DMH/DD/SAS



LME / MCOs



Providers



Consumers



FUNCTION: Behavioral Health & IDD Public Policy

- Lead by determining with data best policies and practices.
- Design an integrated delivery system across multiple payers and populations.
- Right size our regulation to ensure safeguards and system adequacy – but spur innovation.
- Expand our reach through partners in the public and private sector.
- Optimize our Operations

PART 1: FORM

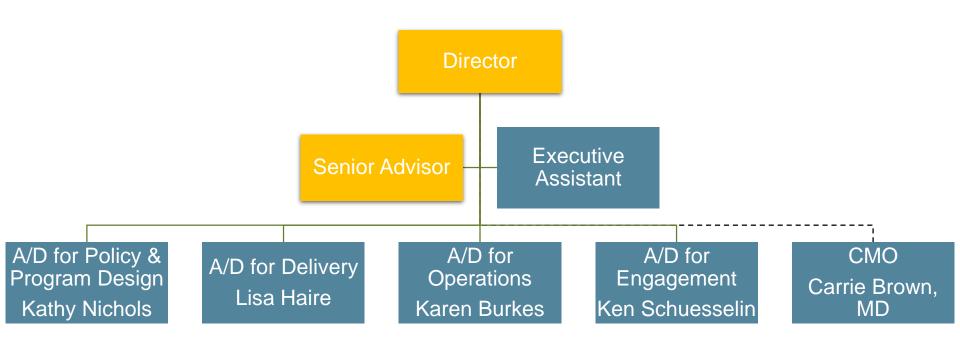
Form: noun and verb

- the visible shape or configuration of something.
- bring together parts or combine to create

What does form mean for us?

- Organize ourselves
- 2. Priorities
- 3. Projects

DMHDDSAS Organizational Chart Behavioral Health & IDD Public Policy

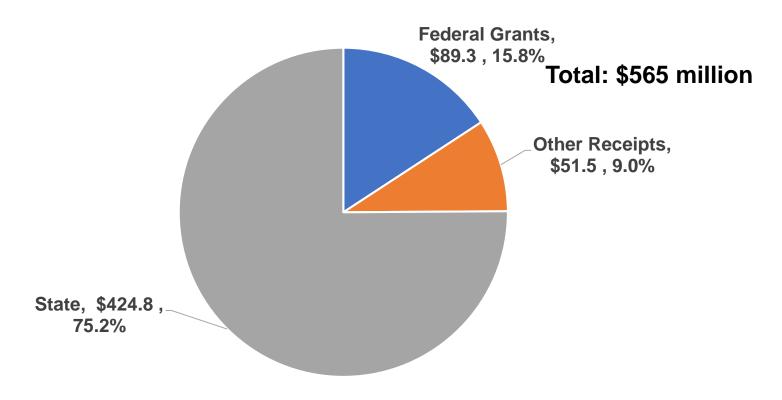


DMHDDSAS drives spending three key ways:

- 1. Service arrays; Medicaid funds and otherwise
- 2. Inpatient Services
- 3. Direct contracts and allocations

DMHDDSAS Budget Sources Overview

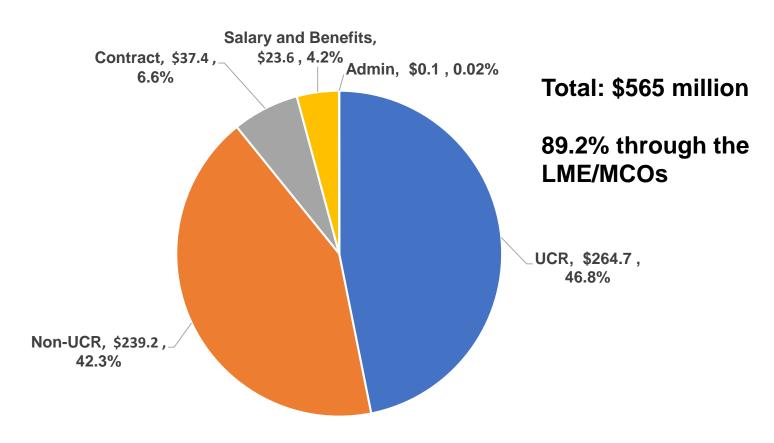
SFY 18 Sources of Funds (Millions)



Other Receipts: Includes multiple items such as transfers – details on slide 12

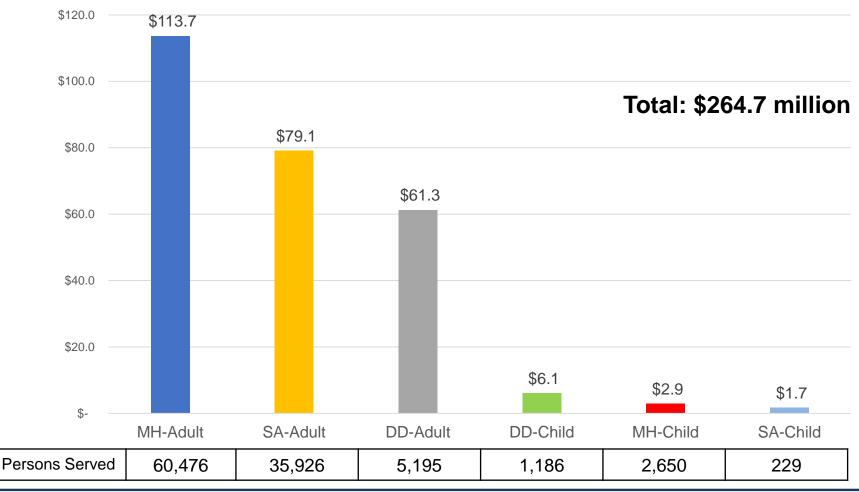
DMHDDSAS Budget Uses Overview

SFY 18 Expenditures - Uses by "How" (Millions)



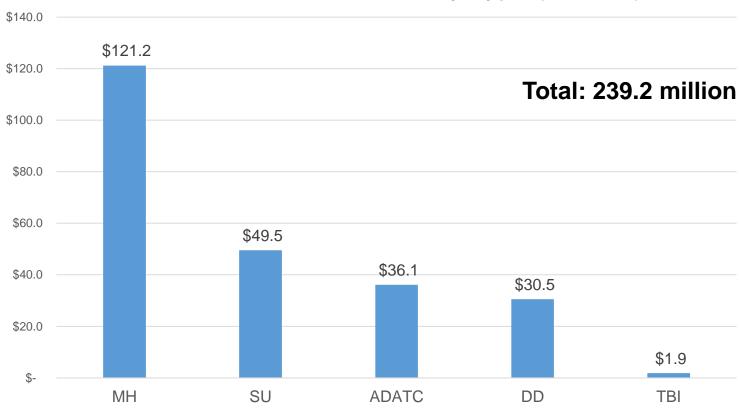
DMHDDSAS Budget Uses – UCR by Type





DMHDDSAS Budget Uses – Non-UCR





354 allocation letters were sent out per the 7 LME/MCOs

DMHDDSAS Budget Uses – Contracts

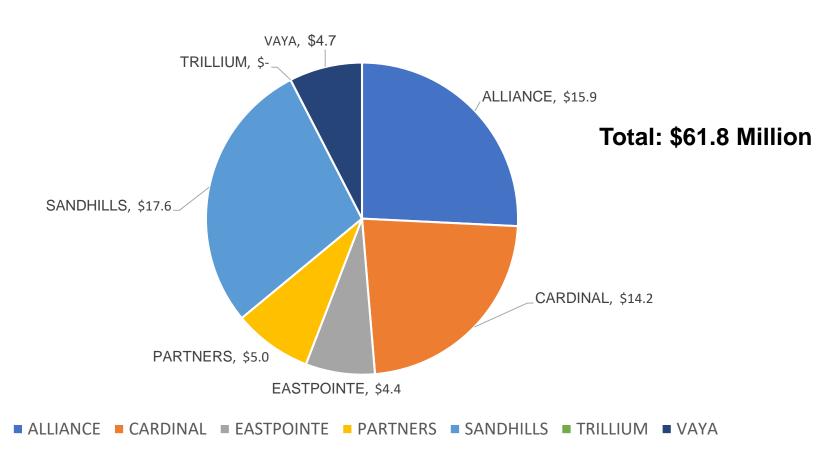
Total: \$37.4 million

SFY 18 - Contracts by Category (Millions)



Amount of LME/MCO "Zero Pay"

LME reported service from LME dollars



Valentines Day Goal:

Present a comprehensive spend plan to community members, partners, LME/MCOs for review, feedback, and finalization by end of February.



Valentines Day Goal – Working Backwards

Strategies:

- Problem-Oriented Spending Sources/Uses, Dep't Wide View, Coordinate/Compliment
- 2. Block grant spend plan –Timing, Spend Strategy, Routine Reports.
- 3. Single Stream Funds
- 4. Narrow & deep or shallow and wide? Service arrays; Maximize use of flexible state funding.



Valentines Day Goal – Working Backwards

Strategies:

- 5. Quality Measures / Data Cost Controls & Disease Controls; Incentivize Improvement; Unmet Need
- 6. Regulator --- Skills, Organization, Recruitment
- 7. How we work Accountability, Badgeless, Constant Communication, Personal, Patients/People, Privilege.

Tactical Efforts

• HOW:

- How much money do we have, how do we spend it?
- How do we allocate it more efficiently templates, process improvement?
- How do we monitor our funds; dashboards?
- How do we monitor what we get from our funds?
 Right-size efforts
- Contract clean-up. Direct instead of through.

2.1. PROJECTS

WHAT:

- How much of our money overlaps with Medicaid beneficiaries? Augments other sources?
- What do our service arrays currently fund? Is that right? Deep? Shallow? Evidence?
- Do our rates sustain the right quality of service in community?

Remember These Three Things

- 1. Whole Person, Integrated Care
- 2. Lead behavioral health public policy across all payers and partners
- 3. Optimize adhere to our identity drive efficiency reinvest in what matters insight innovation

There is always more to cover...

Strategy & tactics at DSOHF

 TCLI project plan; services; Olmstead Strategic Plan

Questions?

Also: @KodyKinsley Kody.Kinsley@dhhs.nc.gov